

MEMORANDUM

EUGENE WATER & ELECTRIC BOARD

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TO: Commissioners Simpson, Brown, Helgeson, Manning and Mital

FROM: Roger Kline, Generation Manager, and Mike McCann, Carmen-Smith Project Manager

DATE: February 20, 2013

SUBJECT: Carmen-Smith Project Update

Issue

This memorandum provides an update on the relicensing efforts at EWEB's Carmen-Smith Hydroelectric Project and describes the revised construction schedule developed for implementation of the new license and Settlement Agreement.

Background

The Carmen-Smith Project, which is located 71 miles east of Eugene on the upper McKenzie River, represents almost half of EWEB's total owned generation capacity. EWEB received an initial federal license for the Carmen-Smith Project in 1958, and the project went online in 1963. The original 50-year license expired in November 2008, and EWEB has been operating under an annual license from the FERC since that time. The annual license renews automatically until EWEB receives a new license for the Project from the FERC.

EWEB has been engaged in a process to relicense the Carmen-Smith Project since 2002. This relicensing process resulted in the development of draft and final license applications that were submitted to the FERC in 2006. Beginning in early 2007, EWEB entered into settlement negotiations with a stakeholder group that included federal and state agencies, three Native American tribes, and a number of non-governmental organizations. The negotiations concluded in October 2008 with an agreement signed by EWEB and 16 other groups (EWEB Board Resolution #0833, October 21, 2008). The Settlement Agreement was filed with the FERC on October 23, 2008 in support of and as a supplement to EWEB's 2006 license application. In late 2010 and early 2011, the FERC received a Clean Water Act Section 401 Certification from the Oregon Department of Environmental Quality (ODEQ) and biological opinions (BiOps) from the National Marine Fisheries Service (NMFS) and the U.S. Fish and Wildlife Service (USFWS) in support of the license application and settlement agreement. In May 2011, EWEB confirmed with the FERC that the FERC had in its possession all of the requisite pieces to process the new license for the Carmen-Smith Project.

Discussion

A combination of environmental and financial issues has lead staff to re-set the Project implementation schedule. EWEB has yet to receive the new FERC license for Carmen-Smith due to

issues having to do with the McKenzie Wild & Scenic River and habitat designated for the northern spotted owl. While neither environmental issue is likely to impact EWEB's ability to obtain an operating license for the Carmen-Smith Project, it is unlikely that the FERC will be able to resolve these issues and issue an operating license before early 2014. We also believe a revised implementation schedule is consistent with EWEB's strategy to maintain stable reserves, improve debt service coverage and minimize rate increases. Smoothing and extending the Project implementation schedule will allow for smaller debt issuances over a longer construction period.

The Wild & Scenic River issue has to do with boundary errors and jurisdictional matters involving FERC and Forest Service authority under the Federal Power Act and Wild & Scenic Rivers Act. In 2012, the FERC identified survey errors that dated back to the original McKenzie W&S designation by the Forest Service. The Forest Service corrected those survey errors in November 2012. The Forest Service subsequently needs to revise their analysis of potential project effects (termed a "Section 7 Determination" after Section 7 of the Wild & Scenic Rivers Act). The revised Section 7 Determination is expected to be filed with the FERC by the Forest Service in March 2013. In the following month, EWEB staff will file with the FERC a letter on behalf of all settlement parties acknowledging resolution of the W&S River issue and asking the FERC to proceed with licensing the Carmen-Smith project consistent with the Settlement Agreement.

In November 2012, the U.S. Fish & Wildlife Service (USFWS) finalized a designation of critical habitat for the northern spotted owl, and parts of the Carmen-Smith Project are included in the critical habitat designation (roughly Smith and Trail Bridge Reservoirs and the forests and stream reaches nearby). EWEB, acting as the FERC's designated representative, has initiated work on a revised Biological Assessment (BA) to address the critical habitat designation. Staff hope to be able to file a final revised BA with the FERC by the end of April 2013. The FERC will then initiate formal consultation with the USFWS. This process is expected to take between 90 and 135 days to complete, based upon past experience.

Because of the licensing, and scheduling, impacts from these environmental issues and the overall financial condition of the organization, EWEB staff have begun the process of re-setting the Project implementation schedule. When issued, the new license will contain the negotiated timelines for implementation of the required actions. By using the time allowed under the Settlement Agreement to create a manageable financial and construction sequencing plan, EWEB staff hope to spread and smooth the construction work for the overall benefit of EWEB. This will result in a more manageable annual workload for EWEB and our contractors, and a more balanced expenditure projection over the life of the construction project:

- 2014 Begin powerhouse, transmission and substation work.
- 2015 Complete transmission and substation construction.
- 2016 Carmen powerhouse re-commission; begin fish passage construction.
- 2017 Begin turbine and generator work; continue fish passage and habitat work.
- 2018 Complete turbine and generator work; continue fish passage and habitat work.
- 2019 Complete fish passage and habitat work.
- 2020 Complete campgrounds and other ancillary project work.

It is also worth noting that in re-evaluating the Project implementation schedule and looking at critical work elements, it has become apparent that due to the aging infrastructure, EWEB needs to focus on the power generation components of the Project in the short term, and then use the time allowed under the Settlement Agreement to complete the majority of the fish passage elements.

Taking this path will enable us to manage several important aspects of the Project appropriately: (1) we preserve the ability to generate power at Carmen-Smith by addressing that risk first, (2) we schedule the majority of the project spending into 2016 and beyond, which benefit's the organization's financial picture, and (3) we maintain a spread in project construction work so that no particular year is too heavy in either construction or expenditures. An updated economic analysis based upon this schedule, including impacts to the long term financial plan, has been scheduled for Board discussion on April 2, 2013.

Recommendation

This memorandum is being provided for the Board's information only.

Requested Board Action

None.