

MEMORANDUM

EUGENE WATER & ELECTRIC BOARD



TO:	Commissioners Helgeson, Brown, Mital, Simpson, and Carlson
FROM:	Monica Shovlin, Communications, Marketing & Research Supervisor; and
	Jennifer Connors, Communications Specialist
DATE:	Aug. 25, 2017
SUBJECT:	Community Investment Report for Q2 2017
OBJECTIVE:	Information Only

Issue

The Board requested that management provide a quarterly report of donations, sponsorships and grants made under EWEB's Community Investment Program. The attached spreadsheet lists sponsorships, donations, grants, event participation and other contributions for Q2 2017, categorized by interest area and type of giving, as well as upcoming (committed) investments.

Background

EWEB's Community Investment Program includes mandated investments, fundraising activities, employee volunteerism, community service projects, events, sponsorships and donations. The vast majority of EWEB giving is either mandated (by our charter, FERC license agreements, etc.) or Board-directed (Education Grants, Limited Income Program, etc.). A small annual budget is allocated for "discretionary" giving.

The Community Investment Strategy aims to achieve the greatest possible value to the community within the resources authorized by the Board through the annual budgeting process. Guidelines are in place to ensure consistency and transparency for how we invest our customers' dollars for the betterment and well-being of the community we serve. Community requests are vetted against EWEB's Investment Priorities to ensure donations align with the utility's mission and goals. Investment Priorities are: (1) People, (2) Economic and Workforce Development, and (3) Environment.

In March 2017, General Manager Frank Lawson directed staff to put a hold on all discretionary giving, pending guidance from the Board and a new strategic direction. The donations and sponsorship activities shown in the Q2 2017 report reflect commitments made before the General Manager's directive.

Recommendation/Requested Board Action

None at this time. This information is provided for informational purposes only.

Community Investment Q2 2017

Agency	Event/Description	Payment date	Event date	Amount	Investment area	Category	Notes/Metrics/Results
Butte to Butte	Sponsorship	N/A	7/17	N/A	ENVIRONMENT: Water Quality/ Reliability	Discretionary	Logo placement on all materials. De minimis cost for water station table rental and thank you gift cards. Sponsorship raised money for HHUG fund.
Eugene, Springfield, Bethel and McKenzie School Districts	Second ½ annual grant payment	7/17	N/A	\$196,000	ECONOMIC/WKFC DEVLOPMNT: Education	Board Directed	Per 5-Year IGA, the next opportunity to adjust grant levels is the annual budgeting process. GM Lawson will propose this discussion for the October or November Board Meeting(s).
Lane Community College	⅓ annual grant payment	7/17	N/A	\$35,000	ECONOMIC/WKFC DEVLOPMNT: Education	Board Directed	Per 5-Year IGA, the next opportunity to adjust grant levels is the annual budgeting process. GM Lawson will propose this discussion for the October or November Board Meeting(s).
American Red Cross	Donation from sale of emergency water containers	6/17	N/A	\$3,400	PEOPLE: Emergency Preparedness	Discretionary	Per contract with Red Cross, we donate \$1 per bottle for use of their logo/name as part of the multiyear program.
Bethel School District/Kalapuya High School	Spring 2015 Greenpower Grant	5/17	N/A	\$12,500	ENVIRONMENT: Energy Efficiency/ Renewable	Customer Voluntary	Final disbursement (total grant was \$50,000 over four payments in two years). Developed a solar/wind power demonstration site next to the greenhouse and wetland so Kalapuya students can host environmental science outdoor school days for elementary students throughout the district.
Water For People	Wine for Water Auction Benefit	5/17	7/17	\$500	ENVIRONMENT: Water Quality/ Reliability	Discretionary	Event raised \$10,000 to support the development of locally sustainable drinking water resources, sanitation facilities, and hygiene education programs in developing countries
McKenzie River Trust	Walk the Land	N/A	7/17	N/A	ENVIRONMENT: Water Quality/ Reliability	Discretionary	Donated 50 water bottles. Part of a statewide day of events at places protected by land trusts throughout Oregon.
University of Oregon	Home Energy Score intern program	5/17	1/17- 6/17	\$3,000	ENVIRONMENT: Energy Efficiency/ Renewable	Discretionary	EWEB Partners with City, UO to Rate Rentals for Energy Efficiency
Q2 TOTAL				\$250,400			

Upcoming and/or committed

Agency	Event/description	Payment date	Event date	Amount	Investment area	Category	Notes/Metrics/Results
Run to Stay Warm	Platinum (Presenting) sponsorship	TBD	11/17	\$5,000	PEOPLE: Safety Net	Discretionary	
City of Eugene General Fund	CILT	TBD	N/A	TBD	REQUIRED	Mandated	(2016 = \$12.6 million)
City of Springfield	CILT	TBD	N/A	TBD	REQUIRED	Mandated	(2016 = \$591K)
McKenzie Watershed Council	Donation	9/17	N/A	\$18,000	ENVIRONMENT: Water Quality/ Reliability	Discretionary	
McKenzie River Trust	Homewaters Campaign (Finn Rock)	TBD	N/A	\$500,000	ENVIRONMENT: Water Quality/ Reliability	Board Directed	
EWEB Limited Income Weatherization Services	Limited Income Weatherization Services	Ongoing	N/A	\$835,000	REQUIRED	Mandated	
EWEB Limited Income Bill Assistance	Limited Income Bill Assistance	Ongoing	N/A	\$1.5 M	PEOPLE: Safety Net	Board Directed	
Buena Vista Elementary	2016 Greenpower Grant disbursement	8/17	N/A	TBD	ENVIRONMENT: Energy Efficiency/ Renewable	Customer Voluntary	Initial disbursement of Greenpower PV grant (likely half of \$50k grant) once solar program application is approved.
Get Ready: Natural Disaster Preparedness Event	Donation	N/A	9/16	N/A	PEOPLE: Emergency Preparedness	Discretionary	Donating 3 gallon water storage containers to be given away to participants
McKenzie Watershed Council	Salmon Watch tours to Carmen Smith for Fall 2017 and 2018	9/17	Multi- date trips for two years	\$8,000	ENVIRONMENT: Water Quality/ Reliability	Discretionary	Sponsors about 10 trips to C/S spawning channels per year; # children TBD
Willamette High School	EWEB Kilowatt Classic EV races	8/17	9/17	\$1,800	ECONOMIC/WKFC DEVELOPMENT: Education	Discretionary	

Requests on-hold pending direction from GM/Board

- Habitat for Humanity: Request for \$5,000 house-building sponsorship
 Catholic Community Services: Request for \$250 sponsorship of annual fundraising breakfast



MEMORANDUM

EUGENE WATER & ELECTRIC BOARD

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TO:	Commissioners Helgeson, Brown, Mital, Simpson and Carlson
FROM:	Bridget Otto, Human Resources Supervisor
DATE:	August 25, 2017
SUBJECT:	Health Insurance Renewal Rates
OBJECTIVE:	Information Only

We are pleased to report there will be no 2018 premium rate increase for EWEB health insurance. This positively impacts the premium rate trajectory reflected in the Long-Term Financial Plan which previously projected an 8% increase, \$568,000. The premium rate hold is attributed to 1.) EWEB's 2017 loss-ratio results and, 2.) A decision to forgo the refunding feature of the health plan. An explanation of both items follows in the plan management background discussion.

Plan Management Background

1. Loss-Ratio

Premium rate increases are determined in large part by claims experience represented in loss-ratio which compares paid premiums to paid claims. The insurance industry loss-ratio benchmark for a plan that is performing well is 85% or lower. The 2017 reporting period concluded with EWEB's loss-ratio at 72% and includes claims experience for both active employees and retiree plan participants.

The table below illustrates the Loss Ratios since 2013.

Time Period	<u>Premiums</u>	Total Claims	Loss Ratio
2013 Plan Year	9,278,017	8,177,143	88%
2014 Plan Year	9,053,830	9,384,703	104%
2015 Plan Year	9,716,917	8,843,056	91%
2016 Plan Year	10,085,654	8,411,293	83%
2017 Plan Year Annualized	9,914,696	7,152,340	72%

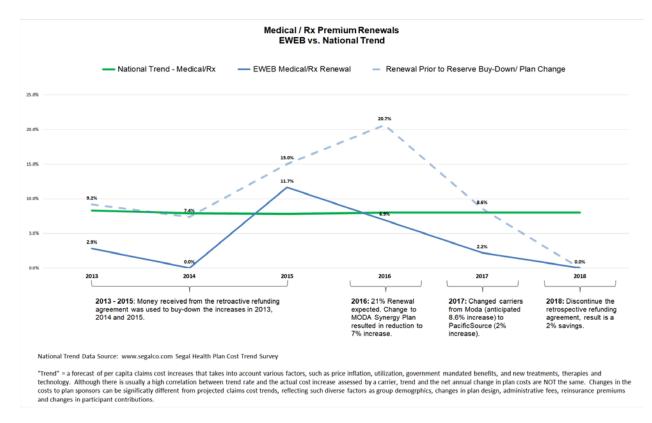
EWEB's 2017 results suggest that plan participants are making good consumer choices with respect to the use of their health insurance benefits. We believe this is due to of education efforts on our part but also due to greater national focus on healthcare in general. However, to a large degree, claims experience is a factor of good fortune – a single catastrophic claim could significantly impact loss-ratio and drive future premium increases. In recognition of this unknown factor, a two-year claims experience look-back was negotiated with the new carrier as a potential "smoothing" strategy should this condition occur in the future.

2. Refunding Feature

The original contract included a refunding feature rewarding experience related to large claims. The cost of this feature is 2% of the total cost of the annual health plan premium. Closer evaluation revealed that EWEB would benefit from discontinuing this feature, opting instead to renegotiate this part of the contract to forgo this cost, approximately \$200k in 2018 and on-going in future years. The \$200k of avoided cost was applied to the 2018 premium expense, making the total increase zero.

Premium Renewal History

The chart below outlines EWEB's medical renewals as compared to national trends since 2013.



Requested Board Action

This explanation is being provided for the Board's information only. No Board action is requested.



MEMORANDUM

EUGENE WATER & ELECTRIC BOARD



TO:	Commissioners Helgeson, Brown, Mital, Simpson and Carlson
FROM:	Karl Morgenstern, Environmental Supervisor and David Donahue, Environmental
	Specialist
DATE:	August 24, 2017
SUBJECT:	Pentachlorophenol Plume Associated with International Paper Mill Complex
OBJECTIVE:	Information Only

Issue

Provide Board with requested update concerning potential drinking water threats associated with the pentachlorophenol plume in groundwater adjacent to the McKenzie River.

Background

For the past 20 years, the Oregon Department of Environmental Quality (DEQ) has been working with both the Weyerhaeuser Company (Weyerhaeuser) and International Paper Company (IP) to address the pentachlorophenol (PCP) plume originating from the Springfield mill site at 801 North 42nd Street. Wood treatment practices using PCP occurred on site until approximately 1987. Weyerhaeuser discovered soil contamination in the area after removing a sawmill facility in 1991. Weyerhaeuser signed a consent order with the DEQ in September 1995, agreeing to investigate the contamination and identify potential solutions to protect human health and the environment. To be protective of the Springfield Utility Board (SUB)/Rainbow Water District (RWD) well field, Weyerhaeuser installed a carbon filtration system in 1996 to treat water from the SUB/RWD wells should PCP be detected.

In September 2002, DEQ approved a Remedial Design/Remedial Action Work Plan (RD/RA) for the site and has been tracking the implementation of this plan. The RD/RA work plan requires continued monitoring and reporting on the progress and concentrations of the groundwater PCP plume as it migrates to the northwest and toward the SUB/RWD supply wells adjacent to the McKenzie River (see attached map).

Ongoing groundwater monitoring of the PCP plume is conducted by PES Environmental, Inc. (PES) on behalf of IP. Prior to 2012, monitoring wells were sampled on a monthly basis and in July, 2012, PES began collecting samples on a semiannual basis from a select number of monitoring wells after DEQ approved proposed monitoring changes submitted by PES on behalf of IP. Analytical results from the monitoring wells are now sent only to IP and DEQ, although PES provides the data on behalf of IP to EWEB upon request. The SUB/RWD wells and the well field treatment system are sampled on a monthly basis when the systems are in production. Analytical results from the wells and associated treatment system are sent to IP, SUB, RWD, DEQ and EWEB.

In addition, semiannual RD/RA progress reports summarizing work performed during the previous six months at the mill complex, along with anticipated work, are submitted to DEQ. EWEB staff have been given access to the semiannual reports when requested. The most recent report, Number 84, was submitted to DEQ on April 14th, 2017, and is included in the discussion below. The next submission, Report Number 85, is not due until October.

Discussion

Results for monitoring wells located within the intermediate depth zone, with screening intervals ranging from 36 to 72 feet below ground surface, show decreasing concentration trends near the former sawmill site and at a site downgradient of the PCP plume, just north of Keizer Slough. PCP concentrations ranged from .69 to 3.6 micrograms per liter (μ g/L) during the January, 2017 sampling event. For perspective, the monitoring well located near the sawmill reporting the 3.6 μ g/L value reported a maximum value of 1,100 μ g/L in 1996.

PCP results for deep groundwater monitoring wells, typically 78 to 92 feet deep, show similar decreasing concentration trends over time with the exception of one well, MW-18D, located along the western edge of the downgradient portion of the plume (see attached map). Concentrations for this well were largely non-detect for PCP prior to 2010, but have steadily increased to current levels (around $5.5 \mu g/L$). The highest PCP concentration detected this past January was $35 \mu g/L$, which came from a monitoring well located in the immediate downgradient portion of the plume. Looking at all available data since 2001, the peak concentration reported for this particular well was $320 \mu g/L$ in 2001. Several of the deep groundwater wells have reported non-detect values over the past few years. Of notable exception are two down-gradient monitoring wells located between Keizer Slough and the McKenzie River. Although concentrations appear to be decreasing over time, both reported values around 10 $\mu g/L$ this past January.

From 2001 to 2017, over 300 samples have been collected by PES from three SUB/RWD wells (#1, #2, #3) down-gradient of the plume and adjacent to the McKenzie River (see attached map). During this time there have been a total of 7 PCP detections. The U.S. Environmental Protection Agency maximum contaminant level (MCL) for PCP is 1 μ g/L for drinking water. The 7 detections were found in wells #1 and # 2 and concentrations ranged from .082 to 0.21 μ g/L, which are 5 to 10 times below the MCL. No detections were reported for well #3. As expected, most detections have occurred during the second half of the monitoring period, in line with model predictions showing a slow progression of the plume to the northwest and towards the well field. Samples collected from all three SUB/RWD wells are also analyzed for VOCs. Over the past 5 years, three other volatile organic compounds have been periodically detected at low concentrations in Wells #1 and #3.

EWEB Hayden Bridge staff and Drinking Water Source Protection staff have been collecting water samples from stormwater sources in the vicinity of the plume and from raw water at the drinking water plant on a regular basis since 2002. Although Hayden Bridge staff collected raw water samples at the drinking water plant prior to 2000, only data collected since 2000 is included in this review. PCP has been sampled at the intake more than 150 times since 2000. During this time, there have been no detections above the reporting limit (RL). The RL typically falls around .08 μ g/L for most PCP samples. A total of 101 samples have been analyzed for PCP from sites associated with Springfield urban stormwater runoff. From those 101 samples, 19 PCP detections have been recorded, although over half are considered estimated values since the detected values fall below the RL. Concentrations range from .078 μ g /L to .8 μ g /L, all below the MCL for PCP. The maximum

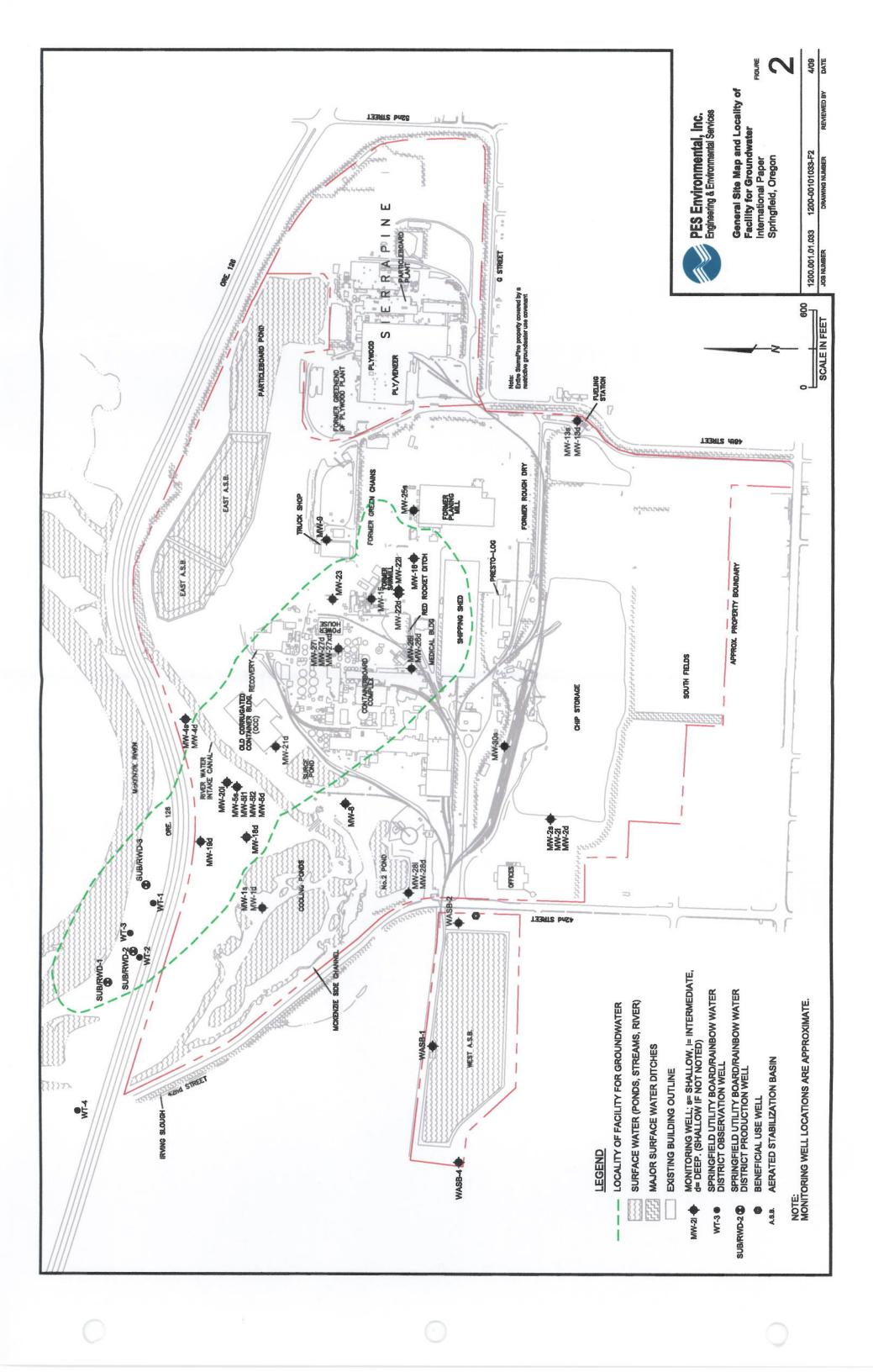
value observed originated from the 42nd stormwater channel, but was flagged by the analyzing laboratory as an estimated value. A total of 8 detections were associated with locations adjacent to or near the plume. However, the other 11 detections came from stormwater sources not associated with the plume. The occurrence of PCP in stormwater channels not associated with IP's property suggests the presence of PCP is likely ubiquitous in urban landscapes.

Recommendation

This memo is for informational purposes only. Staff will continue to monitoring the situation and based on current data and information do not believe the PCP contaminated groundwater plume poses a significant threat to EWEB's drinking water quality.

Requested Board Action

No formal action is requested at this time.





MEMORANDUM

EUGENE WATER & ELECTRIC BOARD



TO:	Commissioners Helgeson, Brown, Mital, Simpson and Carlson
FROM:	Matthew Lutter, Customer Solutions Specialist III; Kathy Grey, Customer Solutions
	Supervisor
DATE:	August 25, 2017
SUBJECT:	Results of recent Home Energy Score program for rental housing
OBJECTIVE:	Information Only

Issue

This report provides an overview of the Home Energy Score program, to inform and to help make decisions about the program's future.

Background

People often move into a home without any idea how much the home costs to operate. If the home is poorly weatherized or has an inefficient heating system, they may be in for a big surprise. In the case of rental properties, in addition to utility cost surprises, there are issues of empowerment and inequity because renters pay for energy efficiency in their rates, but often cannot receive energy efficiency services or benefits since they do not own the home.

It is estimated that between 48-50% of all housing units in Eugene are rental units. The 2010 EWEB Conservation Potential Assessment listed approximately 6,800 electrically-heated rental units in EWEB's service territory that had no record of participating in energy conservation programs. This number was recently verified by a consulting groupⁱ. It is assumed that the majority of rental households are considered limited incomeⁱⁱ. Getting rental property owners to take action to upgrade this remaining housing stock has proven challenging. Energy efficiency incentives offered since 2010, as well as focus groups and targeted direct mail campaigns in 2013-2015 have encouraged many property owners to participate in EWEB programs, but several thousand rental units remain untouched.

To help address these issues, EWEB partnered with the University of Oregon (UO) and the City of Eugene to deliver a Home Energy Score (HES) program, where UO students were trained to assess the energy efficiency of a rental home. The program was developed to (1) encourage landlords to make energy efficiency upgrades to their rental properties, (2) recognize energy efficiency upgrades already made by landlords, (3) help renters understand their energy consumption, (4) help renters shop for affordable housing, and (5) provide a valuable learning experience for UO students.

A Home Energy Score is similar to a vehicle's miles-per-gallon rating. It allows you to compare the energy performance of a home to other homes nationwide on a scale of 1 to 10. Home Energy Score is known as an asset rating because it only considers a home's fixed attributes (e.g. structure, heating, cooling, and hot water systems) and applies standard assumptions about occupant behavior, making the score independent of actual energy consumption. In order to generate a Home Energy Score, a qualified Home Energy Assessor collects approximately 40 data points during an in-home walk-through assessment of a site-built homeⁱⁱⁱ. Data is

entered into a web-based software tool maintained by the U.S. Department of Energy. An energy "scorecard" is then generated by partners such as EWEB, as shown below in Figure 1.

Energy labelling for homes is a growing movement in real estate^{iv}. For example, Portland will be requiring a Home Energy Score for every home sold, starting in 2018. EWEB's experience with energy labeling in recent years^v has been valuable in delivering Home Energy Scores in 2017 and growing the energy labeling movement locally.

Discussion

See report below.

TBL Assessment

The Home Energy Score provides home energy cost transparency that can help customers plan and manage their bills. The Home Energy Score is also a way to measure the carbon footprint of a home, which is a high-priority action in the *City of Eugene's Climate and Energy Action Plan*. The program encourages energy efficiency investments in rental properties, which creates local jobs, healthier homes and reduced energy burden for some customers. For homes that use fossil fuels, low-carbon heat pumps are encouraged over fossil fuels, which reduces greenhouse gas emissions. Reducing energy burden keeps families in homes which benefits the community overall. Program delivery costs to EWEB were relatively low.

Overall, the use of Home Energy Scores specifically for rental stock appears consistent with EWEB's overall strategic direction towards improving affordability and reducing the energy burden for limited income customers.

Requested Board Action Informational only

2017 Home Energy Score Report

Program Development

An agreement was made between the University of Oregon (UO) and EWEB prior to the launch of the program^{vi}. A separate agreement was made between UO and the City of Eugene where the City would provide funding for student assessor wages. A promotional campaign was initiated in September 2017 that involved EWEB, UO, and US DOE^{vii}. A promotional flyer was developed with a paper application on the back side (see Figures 2 & 3). An online application with a custom header was developed and posted on a webpage on eweb.org. A tool was developed to create a "scorecard" that met Oregon's Home Energy Performance Score standard^{viii}. Support materials were prepared to help the student assessors, including a data sheet for use in the field, and informational references for use at EWEB. Business cards and T-shirts were designed and printed. The program launched January 5, 2017, with an initial email to a list of ~7000 potentially-eligible tenants and rental owners^{ix}. In the following months, a second email was sent to those on that list who had not yet responded. There was also outreach to rental owners at two Rental Owners Association meetings, and some outreach at campus events. Rental owners were also encouraged to apply if they were considering energy efficiency upgrades with EWEB. Tenants who contacted EWEB about high bill concerns were also encouraged to apply.

Student Assessor Preparation

Students who had completed UO architecture courses (Energy Control Systems and/or Building Construction) were invited to explore a job opportunity during an overview meeting at EWEB held November 7 & 8, 2016. The overview discussed the job duties and background, as well as the significant amount of unpaid homework that was required before the job begins. Job benefits included a certification recognized by the Construction Contractors Board (CCB) at no cost and some good paid work experience. The homework involved taking an online building science class and passing a test, then taking an online video-game-style simulation training and passing a second test. Eight interested students were able to quickly pass the two tests (and negotiate end-of-term stress) and get hired by UO on December 5, 2016. Students then were screened by EWEB so they could have access to EWEB facilities as volunteer EWEB interns. All students were certified with the CCB and finished with their in-the-field mentorships by January 17, 2017. Students continued with on-the-job learning until they finished in June.

Program Work Flow

The Home Energy Score process began when a customer completed an application for the Home Energy Score program, either online or by submitting a paper application to EWEB. Application data was pulled into a cloud-based Google spreadsheet shared with EWEB and UO staff. Applicants were contacted by UO. Assessments were scheduled according to the applicant's preferred days of the week. Every home required a site visit. In general, two student assessors were scheduled to perform each site visit for safety and support reasons. Student assessors first would go to EWEB to research their assigned homes using EWEB and RLID records^x, which typically provided most of the home energy information that was needed. Student assessors would then visit the homes within the assigned windows of time and complete the assessments, generally within an hour or so. After the in-home assessments, assessors returned to EWEB and entered the data into a cloud-based software tool developed by the US Department of Energy called the Home Energy Score Tool. Data was reviewed for quality by EWEB. Corrections were made as needed by either the assessor or EWEB. Finally, EWEB generated a report and provided it to the tenant and/or the rental property owner, either by email or mail. See example report in Figure 4. The report included a description of any recommended energy upgrades. For property owners, a reference was also provided that summarized current incentives that may help with the costs of upgrades. See Figure 5 for the reference. Later in the program (after May 15, 2017), in response to tenant questions about their consumption, tenants also received with their report some information on their actual consumption to provide some context to the estimated consumption. An example of the email

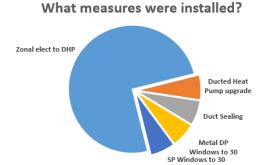
is shown in Figure 6. The last assessment was completed and the last report was delivered to customers on June 30, 2017.

Program Results

Applications were received from 328 customers. The percentage of applications that came from tenants (75%) was similar to the percentage of tenants who were invited to participate (79%). The program resulted in 248 homes being scored. UO student assessors completed 217 of those homes. Some of the homes did not get properly screened as rental properties, resulting in 229 rentals being scored.

An important metric by which to measure program success is the number of rental owners who took action toward the recommended upgrades. As of 7/18/17, there were 7 rental property owners that applied for an

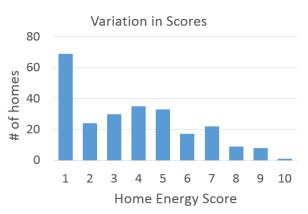
energy efficiency project after receiving a Home Energy Score. There were an additional 14 rental property owners that had already applied for an energy efficiency project, but only completed their projects after receiving a Home Energy Score. The measures that were installed most often were ductless heat pumps. There will likely be additional projects started and completed with EWEB as a result of the Home Energy Score program, based on responses in the post-participation survey and improved awareness about EWEB's programs. It is hard to assign credit for these projects to the Home Energy Score



program, but using the above numbers, about 9% of the rental owners seem to have been influenced to take action by the Home Energy Score. Rental owners have invested about \$73,000 in the community, getting back \$10,000 in rebates from EWEB, and saving 23,000 kWh per year. This is encouraging.

The Home Energy Scores for these homes spread across the entire 1 to 10 range. The median score was a 4.

The most common Home Energy Score was a 1. This is in part a reflection of the rental property building stock, which does not tend to be very energy efficient. However, this is also a reflection of the scoring methodology that in a way penalizes homes with electric resistance heat compared to gas heat^{xi}. Most homes had electric resistance heat (58% had zonal electric heat and 4% had electric forced air furnaces), and those homes tended to score a 1. Homes with heat pumps (23%) or gas furnaces (11%) tended to score a 3 or higher. However, other variables besides the heating system made significant impacts to the score, including home size,



insulation levels, and window area. The larger the home, the lower it tended to score. Most of these rental properties were relatively small, with the median home size being 1125 square feet. Homes that scored 7 and above were generally smaller weatherized homes without electric resistance heat.

Customers who participated in the program were generally satisfied and pleased with the services. For tenants who responded to a post-participation survey, 89% either agreed or strongly agreed that the in-home assessment and report "helped me determine the efficiency of my rental", "helped me better understand my energy consumption", and "helped me determine if my energy bills are normal". 100% of tenants either agreed or strongly agreed that "when moving into a future rental, it would be helpful to have the information provided in a Home Energy Score report to help make a more informed decision". Only 33% of tenants discussed the assessment and/or report with their landlord, largely because they didn't think it would matter. Other tenant comments included "they may upgrade and increase my rent", "a great experience and

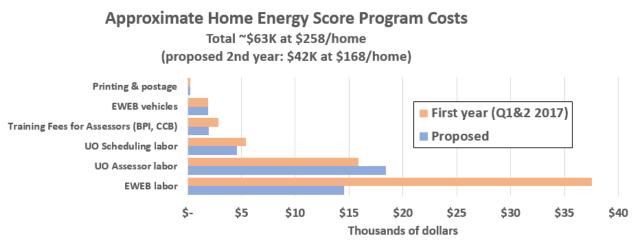
thoughtful program long overdue", and "the young ladies who came out to do the report were very professional", and "happy with the results and format in which the information came to me", and "now I understand why the heat and AC bills are so high – they have no insulation in this place!". There was one tenant who responded "I would have wanted the suggestions be geared to something I could do." In addition to the survey results, several emails were received by tenants with appreciation or follow up questions. One email said "This is great – thank you! I don't know if the home owner will do any of it, but it is great that they will know about it. I can totally see why our heat bill is so high. I wish these were provided when renters were looking at a property! And I would certainly want one if considering buying a house."

Rental owners also found the service valuable according to the post-participation survey, but their responses were more varied. 80% of rental owners agreed or strongly agreed that the assessment and report "helped me determine the efficiency of my rental". 60% of rental owners agreed that "it helped me better understand the energy consumption in my rental", and 50% agreed that "it helped me determine the best ways to make my rental more energy efficient". Only 3 out of 10 responses agreed that "publishing the information provided in a Home Energy Score report may be helpful for me to attract tenants", while 5 responses were neutral and 2 either disagreed or strongly disagreed about publishing. Out of 10 responses, only one was likely to make the recommended improvements in the next year, and the others were not going to because of timing, cost, and the rental market. 70% of rental owners said that the Home Energy Score program increased their awareness of EWEB's other energy efficiency programs. Comments from rental owners were varied, including: "very nice service, it was worth doing!", "their inspection was very superficial", "helped me realize the value of some of the previous changes that I'd made the year before (...insulation, ductless system...)", "I did not get an infrared report on thermal leakage, which would help", "we were already fully aware of many of the recommendations in your report", "we are concerned about how the inspectors communicated with our tenant and how our tenant views your recommendations. Does our tenant now think they live in a sub-standard unit?", and "the two women who came to my house to do the site analysis were professional, knowledgeable, and friendly."

The student assessors were also generally satisfied with their experience as home energy assessors. Four out of the 5 students who responded to the exit survey said they would be interested in participating again, with one student responding "maybe". Three students did not respond to the survey. The survey revealed that the training took a long time. For the simulation training, all 5 students took over 8 hours, and two of them took over 16 hours. Several comments on the training mentioned the poor timing, "because it fell during finals week". Comments also emphasized the value of experience in the field and from experienced employees over the online training. Their favorite parts of the job included "seeing different home construction types and heating systems. I feel like this is very important as someone going into Architecture", and "I liked being able to get a more hands on, realistic interaction with residential architecture", and "seeing the inside of everyone's homes and how they lived". The worst parts of the job were "all of the mistakes while learning in the field", "when a house was exceptionally dirty or the residents were unwelcoming", "seeing what conditions some people were stuck in because of the owner's lack of care for a living facility".

The approximate cost for the program was estimated to be about \$63,000. The City of Eugene provided \$10,000 toward student labor costs. The contribution from UO was about \$11,000 and EWEB provided the remaining \$42,000. A summary is shown below. The bulk of the costs were for labor, which included overhead. Assumptions for EWEB labor costs were about 16 hours per week for program management and delivery, plus an initial investment of ~220 hours for program development. Also shown below are program costs after some proposed changes are implemented. Proposed labor costs would go down significantly for

EWEB but up slightly for UO. Further discussion about how to improve program costs in the future can be found in the following section. Additional assumptions about costs can be found later in Figure 7.

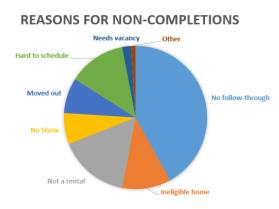


Opportunities for Improvement

There were many aspects of the program that could be improved upon in the future.

One aspect of the program needing improvement was the large number of applications that did not lead to a

completed Home Energy Score. There were 100 applications where a Home Energy Score did not get completed. According to an informal tally, the biggest reason for non-completion was lack of follow through on the part of tenants, but other reasons included ineligible homes, or the tenant moving out. One idea to improve in this area is to respond to the applications more promptly, before customers lose interest or move out. For example, a large number of customers applied in January in response to the first outreach email, but many were not contacted for a month or more after they applied. This was simply due to the large volume of applicants that needed to be contacted. A better approach would have been to send outreach



emails to smaller groups (such as 500 instead of 7000 all at once), which would minimize any backlog.

To avoid non-completions due to home ineligibility and to avoid mistakenly assessing ineligible homes, the description about what homes are eligible should be improved in the application and program descriptions. Based on a few conversations with customers, one source of confusion was that some people apparently did not know the meaning of the word "tenant". This led to incorrect answers to the question: "Please indicate your relationship with the property. (Reminder: You may not be able to apply for a Home Energy Score if you are not the property owner or tenant.)". Customers also explained that since they received an email invitation to participate in the program, they assumed they were eligible even if they applied for their owner-occupied home. Before future email outreach, it may be worth taking additional time to better screen potentially eligible customers to avoid applications for ineligible homes.

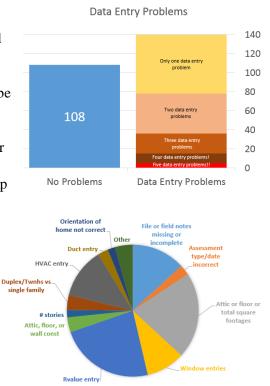
The process for scheduling the home energy assessments was also a problem, but fortunately it was improved soon after the program was launched. Assessments were initially scheduled for a specific time with the customer. However, that created problems if a prior appointment finished early or late. The process was changed after a few weeks so that assessments were scheduled to occur within a several hour window of time. This allowed some flexibility for the student assessors to show up a little early or a little late, depending on the time taken during their prior assessments. Other potential improvements to the scheduling process might

be to confirm the home eligibility before scheduling the assessment to avoid scheduling ineligible homes, and to try different ways to confirm appointments to avoid no-shows.

The post-participation surveys could be improved upon in the future as well. One question ("Would you like us to send the report again?") required knowledge of the survey respondent, such as the home address or email address, but that information was not collected in the survey. Another question for tenants was set incorrectly so that it ended the survey after they only answered the first question. It was fixed, but not until 20 tenants had completed the abbreviated survey. Also, since most property owners did not have email addresses in our records, they received a paper mailing that directed them to the online survey. The process to mail surveys to about 100 rental owners was time consuming. To avoid outsourcing and multiple bids, this was done internally by EWEB. Next time this could be done faster by EWEB using more automated tools.

Ensuring that student assessors correctly entered the home energy data was a significant ongoing challenge

during the program. For each completed Home Energy Score, a variety of data entry problems were tracked, as seen in the charts on the right. To improve data quality, a peer review process could be implemented. The process might involve one student assessor reviewing the data entries for their peers and generating the scorecard using the same tools used by EWEB. This process can be implemented and tracked relatively easily within EWEB's database. Another task that could be moved to the assessor could be the generation of an Alternative Energy Efficiency Measure for those homes with non-electric heating or water heating. This involves re-scoring those homes with the recommended heat pump and any other measures. A final task that could be moved to the assessor is comparing the actual electricity consumption with the estimated consumption and drafting the letters to send to customers. EWEB would then do a final review before the reports and letters are sent to the customers. Shifting these tasks will require additional student training time, and it would take student time away from more assessments, but it would result in less time spent by EWEB and a lower cost program, as well as a more in-depth understanding by the student assessors of the process and energy consumption. In addition to implementing a peer



review process, data quality could be improved with more mentored field work where new assessors go along with experienced assessors on their first several homes. Also, scheduling students so they overlap with EWEB staff during the week, instead of only working on the weekends, could lead to more training opportunities.

Fortunately, the number of problems went down over time because the assessors learned how to do things right. Some assessors had more attention to detail than others. Some assessors also chose to do more of the data entry than others. A summary of the assessor completions and quality is below.



Outreach will need to be done differently in the future. The list of potentially-eligible customers was used heavily. It should not be expected that future email blasts using the same list of emails would result in many new applicants. Future outreach could be done at low cost using the City's neighborhood association publications. Also, identification of potentially-eligible rental properties could be simpler and more reliable if the City's list of rental properties were used.

The Home Energy Score is also a good tool to measure a home's carbon footprint. It could be marketed to rental owners looking to promote the low carbon footprint of their rentals. It could be eventually offered to owner-occupied homes, to help measure progress toward the City's climate goals, while promoting EWEB's low-carbon electricity.

Another improvement that could be made to the program is to implement a publication option for sharing the information found in the Home Energy Score report. There has already been some exploration regarding publication. One option is an online tool called Rent Rocket which is being piloted in a few cities across the country. It provides a way to search for rentals based on a number of criteria, including energy scores and energy costs, and allows users to browse rentals on a map. Another publishing option is to use Earth Advantage's Green Building Registry tool, which is a tool that being developed for the Portland Home Energy Score market. This will allow the public to search the database for Green Home Info and then open a home's energy scorecard. The Regional Multiple Listing Service (RMLS) would also have a link to the scorecard. This tool will be available for demonstration in September 2017. The costs for Portland organizations will be \$25 per home, which includes scorecard generation and quality assurance services, plus a varied initial set up cost. EWEB is interested only in the public-facing search functionality if possible. These options will be analyzed in coming months.

Extending this service to multifamily housing is being explored as another future improvement. This would involve using a different modeling tool and a different process for multifamily housing, but a number of unknowns still remain.

A final improvement to the program in the future is to expand the scope of the data collection to also include some water efficiency information such as gallons per flush for toilets and number of water leaks. This would involve additional training for the students and additional time per home, but it would address a common concern with rentals and provide another customer service while the student assessors are in the home.

Conclusions

The Home Energy Score program was able to meet its goals. Over 240 homes were scored. The program helped tenants and rental owners better understand the energy consumption in their rentals. It encouraged some rental owners to make energy upgrades. It provided a valuable learning experience for UO students. Initial steps were taken toward publishing rental energy information to help renters shop for affordable housing. The program appeared to be good for EWEB customers and good for the utility. It helped underserved customers who may be struggling to afford their bills, strengthening relationships with those customers and with local community partners, at a reasonable cost. The City of Eugene and UO have offered their continued support for the program but only if EWEB is willing. EWEB should consider continuing the program for the upcoming 2017-2018 school year.

Year built	: 1234 Main Str : 1952 : 1080 square fee		Asse	ssment date essor entity			ł		
							re with rovemer	nts	9
Your home current sc						ann	imated ual ings	\$64	1
Uses more energy	1 2	3 4	5 6	7	8	9	10	Uses less energy	
ENERGY		ment of Energy's H ased on its structur		oling, and ho	t water				AL ASSESSMEN #80696
			nated Ene		_				
		• •	40						
Energy cos	ts for this home:	\$1	4 8	/month		Aft	er impr	ovements	s: \$94 /m
Energy cos	ts for this home: Annual Energy Use	Annual On-s	48 ite Renewable eration	/month Annual Net Cost		Aft		ovements gy Provider	
	Annual Energy	Annual On-s Gen Solar electr	ite Renewable	Annual	s	E	Ener		0.5/mo
Fuel Type Electric	Annual Energy Use 9,679 kWh	Annual On-s Gen Solar electr n	ite Renewable eration ic; 1,000 kWh one arbon Foo	Annual Net Cost \$1,054 \$720	s	E	Ener	gy Provider 093/kWh, \$20	0.5/mo
Fuel Type Electric Gas	Annual Energy Use 9,679 kWh	Annual On-s Gen Solar electr n	ite Renewable eration ic; 1,000 kWh one	Annual Net Cost \$1,054 \$720	s	E' NW	Ener, WEB: \$0.0 'Natural: :	gy Provider 093/kWh, \$20	0.5/mo , \$8/mo
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Figure 1: An example of the Home Energy Score single-page "scorecard" report that meets Oregon requirements.



Home Energy Score

Receive a FREE home energy assessment to find out:

How energy efficient is your rental home?

Have energy upgrades made the home more affordable to live in?

Are the bills normal?



The Eugene Water & Electric Board, University of Oregon and the City of Eugene are working together to help tenants and rental owners better understand the energy consumption in their rental properties and possibly help lower monthly utility bills. If you live in or own a single-family or a townhome rental, you are eligible for a free Home Energy Score.

The Home Energy Score is similar to a vehicle's miles-per-gallon rating. The score, developed and administered by the U.S. Department of Energy, allows you to compare the energy performance of your home to other homes nationwide. The process starts with a Qualified Assessor collecting energy information about your home during a brief home walk-through. Assessments take about one hour and can be scheduled Thursday through Sunday. In addition to scoring your home, we will provide you with your average monthly energy costs along with a list of recommended energy improvements and their estimated cost savings.

Uses more energy	1	2	3	4	5	6	7	8	9	10	Uses less energy
------------------------	---	---	---	---	---	---	---	---	---	----	------------------------

If you are a tenant or rental property owner and are interested in a free Home Energy Score, apply online at http://bit.ly/heseweb, or deliver an application to EWEB at 500 East 4th Ave, Eugene, OR 97401, or mail it to PO Box 10148, Eugene, OR 97440. You can find an application on the other side of this flyer.

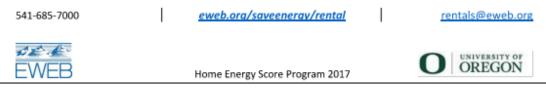


Figure 2: Flyer developed for program outreach.

Better Buildings		Home Energy Score
Step 1: Please provide us with some i	information so we can process	your application for a free Home Energy Score.
Name		
Property Address		
Mailing Address		
Primary phone number		_ Is this a cell phone? 🗆 Yes 🛛 No
Secondary phone number		_ Is this a cell phone? 🗆 Yes 🛛 No
Email		(EWEB will not solicit or share your email with any third porty)
What times of the week are best	for scheduling a home energy a	assessment? Please check all that apply.
		Sat AM Sat PM Sun AM Sun PM
Step 2: Please select your relationshi	p with the above property.	
I am a tenant and an EWEB acc	ount-holder at the above prope	erty address.
I am the owner of the above pr	operty, and I am currently rent	ing it. See below for my scheduling preference.
Please contact me for sc	heduling the home energy asse	essment using my information above.
The tenant has been not	ified and has agreed to be cont	acted in order to schedule the assessment. Please contact
the tenant directly: Tenant	name	tenant phone number
Other:		(Offer may not apply if you are not the property owner or tenant)
Step 3: Please tell us how you heard a		program.
Ad – online Ad – print	EWEB website Referral	News story Social Media (Facebook, Twitter, YouTube)
Email or mail from EWEB	Event	Other:
Manufactured homes and multi-family homes w PARTICIPANT ELIGIBILITY: The participant must property and operating it as a rental property. ELIGIBILITY PERIOD: This offer applies through J DISCLAIMER/NO LIABILITY: The participant assu ACCESS AND EVALUATION: The participant assu during the assessment, but the whole househole energy assessment. Such use may include, but is HOME ENERGY SCORE: Per OAR 330-063-0030, only, without the street address. SHARING: Property owners give authorization fo limited to, sharing with the local Multiple Listing out of voluntary automatic sharing at any time. By signing this application I agree to the follow: I give EWEB and its representatives express p	there housing units with unique addres either be a current EWEB account hol- ume 2017. Imes the risk of any loss or damage in o est to provide reasonable access to the floor crawlspaces, and heating and wat d is welcome. EWEB may make reasona is not limited to, general energy usage f EWEB must report home energy assess or EWEB to publically share the Home I Service and displaying Home Energy S Personal identifiers on this application ing: ermission to contact me using the infor mber above as my contact number that	property for the sole purpose of generating a Home Energy Score. The ter heating systems. At least one participant needs to be present able use of any information in its possession concerning the home or the purpose of evaluation and reporting. ument data to the Oregon Department of Energy by city and zip code Energy Score Report (in full or in part). Such use may include, but is not core information by address on EWEB's website. The owner can opt including name, phone, or email will not be shared with third parties.
Participant's Signature (This signature is required; an	Authorized Representative wit	Date: h appropriate title will also be accepted.)
DE		O UNIVERSITY OF OREGON
EWEB	Home Energy Score Pro	gram 2017 OREGON

Figure 3: Back side of the promotional flyer, which serves as a paper application.

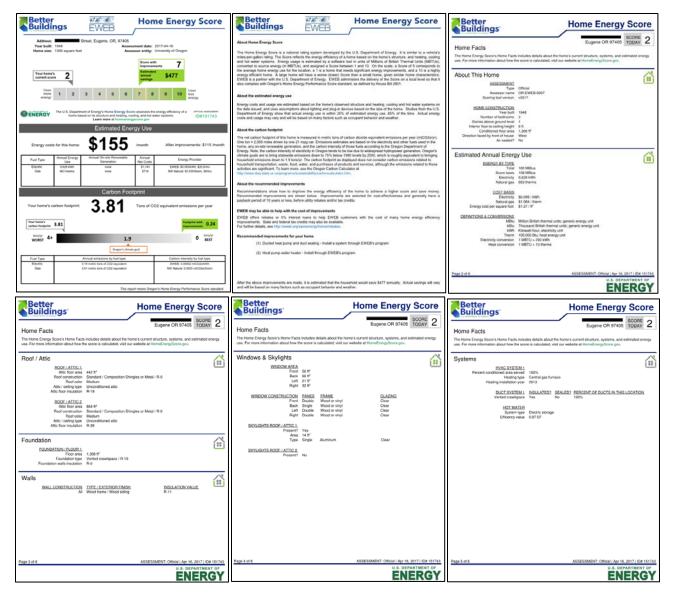


Figure 4: Example of a 6-page Home Energy Score report provided to participants.

EW	EB 2017 Residential	Customer Solutions Programs – Rebates an	d Loans	EWE	B
Program	Rebates Available	Program Requirements	Loans Available (Zero percent interest)	Loan Limit per Customer	Loan Term
Ducted Heat	\$1,000	EWEB customers eligible for loan OR rebate. Air-source heat	Up to \$12,000 for site-built homes	6 00.000	Up to
Pump	in lieu of Ioan	pumps only. Learn more at bit.ly/EWEBductedhp	Up to \$7,000 for manufactured homes	\$20,000	60 months
Ductless Heat Pump (DHP)	\$650 in lieu of Ioan	EWEB customers eligible for loan OR rebate. Learn more at bit.ly/EWEBdhp	Up to \$4,000, plus \$1500 per addt'l head installed	\$20,000	48 – 60 months
Insulation	\$0.40/Sq. ft. of insulation, up to 50% of job cost in lieu of Ioan	Home must have electric heat and be poorly insulated. EWEB customers eligible for Ioan OR rebate. Learn more at bit.ly/EWEBwindowsinsul	\$4,000	\$20,000	48 – 60 months
	\$4.00/Sq. ft. of glass	Home must have electric heat and have single pane wood windows, single pane metal windows, or double pane metal	\$4,000 for U-factor ≤ 0.25*	6 00.000	48 – 60 months
Windows	with U-factor ≤ 0.22* in lieu of Ioan	windows. EWEB customers eligible for loan OR rebate. Learn more at bit.ly/EWEBwindowsinsul	\$6,000 for U-factor ≤ 0.22*	\$20,000	
Heat Pump	\$300 for Tier 2 units	Install a qualified heat pump water heater and submit the required	\$1,500 (only available for conversions from an	\$20.000	48 months or \$25
Water Heater	\$400 for Tier 3 units	documentation. Learn more at bit.ly/EWEBhpwh	existing gas system to a heat pump system)	¢20,000	payment minimum
Solar Electric Net Metering	\$0.40/AC output watt up to \$2,500	Must be an EWEB electric customer. Site must have at least an 85% total solar resource fraction to receive rebate. Learn more at bit.ly/EWEBsolar	N/A	N/A	N/A
New	\$800 + \$ for upgrades + FREE verification	EWEB offers incentives and free expert services to help you design and build new efficient homes. Learn more at	N/A	N/A	N/A
Construction	\$1500 for ENERGY STAR	bit.ly/EWEBnewconst	IN/A	IN/A	N/A

* See program information sheet on website for details on window performance requirements.

All programs require that the homeowner submit an application. For Customer Solutions programs, apply online at https://secure.eweb.org/ProgramApp.aspx
 Program restrictions may apply. Rebate and loan amounts are subject to change at any time, please contact EWEB at 541-665-7000 for the most current program information.
 Loan funding may be used to cover costs of labor from participating contractors. See lists of contractors online at bit.lyteMEBcontractor
 Information about all of EWEB's rebate and loan offerings can be found at www.eweb.org/residential-customers/rebates-loans-and-conservation

June 2017

EWEB Rebate and Loan Doc

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EW	EB 2017 Residential	Custor	ner So	olutions Prog	rams –	Rebates ar	nd Loans		EWE	¥. B
Program	Rebates Available			Program Requir	ements		Loans A (Zero p inter		Loan Limit per Customer	Loan Term
EWEB Greenpower	N/A	Sign up to support clean, sustainable energy and encourage renewable energy projects in the local community. You can assign 100% of your electricity use to Greenpower with an extra one cent per kilowatt-hour, or you can choose blocks of Greenpower for as little as \$1.50 per month. Learn more at bit.ly/EWEBgp					N	/A	N/A	N/A
Sprinkler Timers	\$25 per home	Timer mus bit.ly/EWI		list of eligible produc r	cts. Learn m	ore at	N	/A	N/A	N/A
Toilets	\$35 bill credit for the first toilet and \$15 for each additional toilet		g more t	eled WaterSense an han 1.28 gallons per r			N	/A	N/A	N/A
Hand Valve	Free valve (or \$75 bill credit) and \$75 bill credit for installation		r. Valves	e installed on custor may be provided by EBwater			N	/A	N/A	N/A
Service Line Replacement	N/A	and the ho	ouse onl	leaking water servic y. Must be done by a EBwaterloan			\$5,	000	\$20,000	48 months
		State Ta:	x Credits	s (www.oregon.gov/		-				
	less Heat Pump: \$1,200-1,300 cted Heat Pump: \$800-1,125			Heat Pump Water H Duct Seali		-\$600			.30/W(DC), up to /kWh savings, u	
Also, for rei		.37-0.55 per	sq ft	Duct Insulation: \$1.		Windows: \$1.63-	<u> </u>		earch "Small Pre	
				•						
		Federa	al Tax Cr	edits (<mark>www.energys</mark>	tar.gov/abou	ut/federal_tax_cre	edits)			
Solar Electric	& Water Heating: 30% of cost (no	upper limit, t	for owne	r-occupied only)		Other re:	sidential tax cre	dits are curren	tly expired	
EWEB Reb	ate and Loan Doc									June 2017

Figure 5: Reference for property owners that describes EWEB incentives and Oregon tax credits that help with the cost of energy upgrades.

Dear David,

Please find the attached Home Energy Score for your home, based on the recent home energy assessment performed by Jenefer & Emily. I am mailing this report to the property owner as well, with recommendations for a ductless heat pump and a heat pump water heater, which would make the home more comfortable and affordable to live in. I also provided information to the owner about EWEB's programs and Oregon's tax credits, which would both help bring down the cost for the owner.

I looked up your actual bills as well, and over the last 12 months your average electric bills were \$151 per month. This is slightly higher than the \$145 as estimated in the attached report, but that may be related to the colder-than-usual winter we just had.

Thank you for your participation. If you have any questions please let me know.

Have a good day,

Matt Lutter

Customer Solutions Specialist Eugene Water & Electric Board (EWEB) (541) 685-7545 matt.lutter@eweb.org www.eweb.org

Figure 6: Example email to a tenant with their actual consumption to provide context.

	Assumptions for cost estimates		Resources, Department	Personnel involved	Comments
Cost Assumptions	EWEB staff cost (\$/hr):	\$70	EMS	Matt	Includes overhead of 58%
	Cost for EWEB vehicle use (\$/hr):	\$20	EMS	Matt	per Kathy
	Cost for EWEB vehicle use (\$/mi):		EMS	Matt	per Kathy
	T-shirts & business cards costs:	\$317.65	PA	Cindee	Per invoices from Cindee
	Printing & mailing costs per home, for report & surveys:	\$2	EMS	Matt &Admin	Matt's estimate
	Fraction of homes that need paper mail (no email):	50%			Matt's estimate
	Student intern wage (\$/hr):	\$19	UO/CoE	Kim/Steve	\$12/hr with 58% overhead
×	UO Scheduler wage (\$/hr):	\$44	UO/CoE	Kim/Steve	\$27.7/hr prevailing wage, with 58% overhead
l St	Cost for training (low-cost BPI BSP):	\$99	EMS/UO		Per BPI
Ö	Hours of training time for assessors:	16	EMS/UO		12-16 hrs (SIM), 4-8hrs (BPI)
	Percent of returning assessors:	50%			Survey results: ~half might return
	Initial cost for CCB certificate:	\$100	EMS/UO		
	Annual cost for CCB certificate:	\$100	EMS/UO		
	Time for assessment, hrs per home:	0.75	EMS/UO	Matt/UO students	Matt's estimate
	Time for data entry, hrs per home:	0.25	EMS/UO	Matt/UO students	Matt's estimate
	Time for assessment travel, hrs per home:	0.6	EMS/UO	Matt/UO students	Matt's estimate
	Total time required per assessment:	1.6	EMS/UO	Matt/UO students	Calculated
1	Miles driven per assessment:	13			Matt's estimate
1	Frequency of QA visits, one out of how many?	20	EMS	Matt	USDOE requirement
1	Time for QA site visit, hrs per QA home:	1.6	EMS	Matt	Matt's estimate
1	Time for preparing & delivering each training session:	8	EMS	Matt	Matt's estimate
	Time for mentoring, hrs per assessor:	3.2	EMS	Matt	Matt's estimate
	EWEB time spent on applicant intake, hrs per home:	0.05	EMS	Matt	Matt's estimate
w l	Time spent on scheduling assessment, hrs per home:	0.5	UO	Kim	Matt & Kim's estimate
<u>i</u>	Time spent on data review, hrs per home:	0.94	EMS	Matt	Matt's estimate
Time Estimations	Time spent on report delivery, hrs per home:	0.20	EMS	Matt	Matt's estimate
	Time spent on surveying participants, hrs per home:	0.20	EMS	Matt & Kristen	Matt's estimate, including paper mailings
ů –	Total UO time, hrs per home:	2.10	UO	matt & Hildton	Calculated
<u> </u>	Total EWEB time, hrs per home:	1.47	EMS		Calculated
-	Total time, hrs per home:	3.57	Various	Various	Calculated
	Percent improvement, future years compared to first yr:	15%	Various	Vanodo	Less time spent on data review, scheduling
	Time spent on scheduling assessment, hrs per home:	0.425	UO	Kim	Matt & Kim's estimate
	Proposed UO time spent on data review, hrs per home:	0.80	UO	Kim/UO students	Proposed
	Proposed EWEB time spent on data review, hrs per home:	0.14	EMS	Matt	Proposed
	Proposed UO time spent on report delivery, hrs per home:	0.15	UO	Kim/UO students	Proposed
	Proposed EWEB time spent on report delivery, hrs per home:	0.05	EMS	Matt	Proposed
	Proposed time spent on surveying participants, hrs per home:	0.10	EMS	Matt & Kristen	Proposed
	Proposed Total UO time, hrs per home:	2.98	UO	matt of Perioton	Calculated
	Proposed Total EWEB time, hrs per home:	0.42	EMS		Calculated
	Proposed Total time, hrs per home:	3.40	Various	Various	Calculated
	Time to develop an application process:	6	EMS/CMR	Matt & Kristen	A few meetings
1	Time to develop an application process: Time to create program in Energy Insight:	1	EMS	Matt	, the transforminge
	Time to create measure in Energy Insight:	1	EMS	Matt	
E E	Time to create approval letter:	2	EMS	Matt	
E	Time to develop a feedback survey for tenants:	8	EMS/UO	Matt/Kathy/Steve/Kristen	A few meetings
6	Time to develop a feedback survey for landlords:	8	EMS/UO	Matt/Kathy/Steve/Kristen	A few meetings
<u>ē</u>	Time to create outreach plan, branding, logos:	12	EMS/CMR/USDOE	Matt/Cindee	A few meetings
Ē	Time to create target property owner group for mailing/emailing:	6	EMS/CMR	Matt/Kristen	
Program development	Time to query for rental properties that already have Score:	6	EMS	Matt & Jess	
	Time to query for rental properties w/EWEB upgrades since '06:	4	EMS/IS	Matt & Jess	
	Time to create contract for non-EWEB assessors:	20	EMS/CMR/Risk	Matt/Kathy/Steve/Sarah	A conservative estimate
	Time for survey review, post-program evaluation:	10	EMS	Matt	A conservative estimate
	time for earry rener, peer program erandulon.	70%			Matt's estimate, mostly re-using prior program

Figure 7: Assumptions made to help calculate the costs for the program.

ⁱ Recent work by the Oregon Consulting Group confirmed these numbers, and even suggests in 2017 there are now more rentals in need of weatherization than in 2010. For further discussion on rental support initiatives, see EWEB board memo: <u>http://www.eweb.org/Documents/board-meetings/2014/01-07-14/Corr_EMSLimitedIncome.pdf</u>

ⁱⁱ The 2015 Eugene-Springfield Consolidated Plan says there are over 43,800 rental housing units in Eugene-Springfield, and 38,390 of those rental households are considered low-income. See here: <u>http://www.eugene-or.gov/DocumentCenter/View/25200</u>

ⁱⁱⁱ Manufactured homes and multi-family housing units are housing types that are currently not able to be modeled using the Home Energy Score Tool, due to limitations within the software. Townhouse-style homes qualified where units share only walls. Housing units that are stacked one over another did not qualify.

^{iv} Home Energy Score is being recognized nationally by financing institutions such as Fannie Mae (https://www.fanniemae.com/singlefamily/homestyle-energy) and FHA

⁽http://betterbuildingssolutioncenter.energy.gov/beat-blog/doe%E2%80%99s-home-energy-score-and-fha-mortgagesnew-tools-help-you-shop-and-buy-energy-efficient). Portland has approved a Home Energy Score ordinance, which will

go into effect Jan 1, 2018 (<u>https://www.portlandoregon.gov/bps/71421</u>). Also, a Chicago study shows that homes that disclose their energy costs sell faster and for more money than those that do not disclose energy costs (<u>http://www.elevateenergy.org/wp/wp-content/uploads/ECD_Analysis_YEAR21.pdf</u>).

^v EWEB has been a Home Energy Score partner with the U.S. Department of Energy since 2012. For initial delivery in 2012, EWEB opted for a small HES pilot, due to higher certification costs and limited staff availability. After ~100 homes were scored, post-participation survey results revealed lukewarm interest in the Home Energy Scores. Participants found the site visit and face-to-face conversation and recommendations most valuable, but found the Home Energy Score less valuable, due to few comparison homes and a lack of utility-specific cost information. EWEB continued to be involved with Home Energy Score. EWEB provided support to the Oregon Department of Energy (ODOE) during the 2013 Administrative Rulemaking (see

<u>http://arcweb.sos.state.or.us/pages/rules/oars_300/oar_330/330_063.html</u>) and currently sits on the ODOE stakeholder panel for Home Energy Performance Scores (see <u>http://www.oregon.gov/energy/At-Home/Pages/HEPS-Stakeholder-Panel.aspx</u>).

^{vi} The agreement was first drafted on 8/18/17 and finally executed on 11/21/17 with UO. It required approval first within EWEB, and involved many departments, including Human Resources, Fleet, Purchasing, Information Services, Enterprise Risk Management, and Communications, Marketing, & Research (CMR).

^{vii} Program outreach was initiated on September 9, 2017, and a plan was developed with the help of the EWEB CMR department.

^{viii} The EWEB tool that generates the single-page "scorecard" report that meets Oregon's Home Energy Performance Score standard is a Microsoft Excel-based tool. It uses data exported from the US DOE's Home Energy Score Tool. The Excel tool also does some data entry validation and quality screening. Both these tools have no cost for their use. The "scorecard" from the Excel tool then gets merged with the 6-page auto-generated report from the Home Energy Score Tool using a software called Bluebeam. This resulted in a 6-page or 7-page PDF report that was provided to customers.

^{ix} EWEB's current customer information system does not have a reliable way to identify rental properties. For these purposes, a query was done to look for email addresses associated with properties that had an automatic hook-up agreement with EWEB. This is common for rental properties so that they can avoid gaps in service between frequent move-ins/move-outs. Some apartments and manufactured homes were filtered out since they are not eligible home types. The results were a list of 270 emails for rental owners who completed energy efficiency projects in the last couple of years, a list of 1315 emails for other rental owners, and a list of 5966 emails for tenants, for a total of 7551 emails.

^x EWEB records include historical energy audits and energy upgrade information. This information goes back to around 1980. EWEB has detailed information on the majority of homes in the territory, probably upwards of 80% of homes, including insulation levels, floorplan drawings, window sizes & types, and heating system and water heating system information. RLID is the Regional Lane Information Database that includes tax assessment records. The RLID database has some inaccuracies, but could generally be relied on for information such as the number of bedrooms, square footage, year built, number of stories, and ownership information. Often, RLID included an assessor sketch for the property as well.

^{xi} Homes with electric resistance heating score poorly compared to gas heated homes because the scoring bins are set up to use "source energy". To determine the source energy, or how much energy is needed at the power source, the software uses a site-to-source conversion factor of 2.76 for electricity and 1.05 for natural gas. This converts the electric energy into a fossil fuel equivalency. For example, one ceiling heated home uses 67 MBTUs of site energy (19,000 kWh), and a similar home with gas heat uses more site energy at 88 MBTUs (654 therms + 6500 kWh). After converting to source energy, the electric home uses 210 MBTUs of source energy and the gas home uses 139 MBTUs of source energy. So the gas home scores a 5 and the electric home scores a 1. This is a reasonable methodology for much of the country which relies heavily on fossil fuels to generate electricity. However, in Eugene, where the electricity is generated largely without fossil fuels, this site-to-source conversion leads to scores that favor natural gas and penalize the low-carbon electric resistance heating we have. You can read more about this here:

https://energy.gov/sites/prod/files/2016/10/f33/Source%20Energy%20Report%20-%20Final%20-%2010.21.16.pdf