EWEB ORGANIZATIONAL PERFORMANCE DASHBOARD MAJOR PROJECTS CY2017

PERFORM										
Major Projects	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Destination	Owner(s) (Lead)	Trend	Comments	Drivers
Carmen-Smith							Mel			Execution including scope, schedule and budget, progress will be measured by key milestones each quarter
Alternative Water Source (AWS)							Mel			Execution including scope, schedule and budget, progress will be measured by key milestones each quarter
Customer Information System (CIS)							EE/SF/MB (Erin)			Execution including scope, schedule and budget, progress will be measured by key milestones each quarter
Modernization Products (AMI facilitated)							Erin			Execution including scope, schedule and budget, progress will be measured by key milestones each quarter

EWEB ORGANIZATIONAL PERFORMANCE DASHBOARD MAJOR PROJECTS CY2017

Status = Traffic light indicators represent past performance for the quarter

Trend = Arrows are a projection of future results

Red Light = Significant actual or projected miss in cost, scope or schedule. Issues that will likely cause material impacts.

Yellow Light = Potential or minor miss with respect to cost, scope or schedule. No major impacts in spite of miss.

Gray Light = too early to tell; metrics in process of being defined or collected.

Green Light = Completed or projected to complete with respect to cost, scope or schedule. Results exceed or expected to exceed objective.

Split Color Light = Two distinct reporting results, which will be explained in the comments section.

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PERFORM										
Operational Performance Indicators	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Target	Owner(s) (Lead)	Trend	Comments	Drivers
Safety, Health/Wellness							ET/LT (Lena)			HR Ops Plan Metric Indicators Worker's compensation data, safety incident data, OSHA recordable data, ER mod rate (.65)/premium cost data, absence management data
Compliance & Risk							ET/LT (Sue)			PUC, GASB, NERC, FERC, EPA, DEQ, OSHA, Contracts, Clean Audit, CIP/Cyber
Financial Performance (Water & Electric)							ET/LT (Sue)			Metrics within Board Policy, Revenue/Performance (Trading & Solutions Group), PPV, CIA Targets, Budget Adherence (+/-5%/Dept.), Improve net income \$2.5 million by 2018, \$5 million by 2019 "Affordability"
Customer & Community Satisfaction							Erin			Marketing & Communications

PERFORM										
Operational Performance Indicators	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Target	Owner(s) (Lead)	Trend	Comments	Drivers
Customer Energy and Water Solutions							Erin			Efficiency and Conservation
Water Treatment & Delivery							Mel/Brad			Treatment Standards, Interruption Metrics, PM Metrics, Type 1 Replacement? (Eng?)
Electric Generation & Delivery							Mel/Mike			Generation Efficacy\$/MwH Produced?, SAIFI – Maintain, SAIDI - Improve 20% by 2018, PM Metrics - Tree Trimming), Type 1 Replacement?
Water Asset Management							MD, Eng.Mgr.			Plan vs. Actual (Type 1 & 2), On Scope, Schedule, Budget, 2-Year CIP

PERFORM										
Operational Performance Indicators	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Target	Owner(s) (Lead)	Trend	Comments	Drivers
Electric Asset Management							MD, Eng.Mgr.			Plan vs. Actual (Type 1 & 2), Electric Queue? 1 Qtr. ahead?, On Scope, Schedule, Budget, 2-Year CIP
Workforce/Culture							ET/LT (Lena)			Everyone with annual goals in BE/IE/PE? (Measurable), Safety Goal?Supervisors with
Environmental/Sustainability							ET/LT (Mel)			Compliance, spills, Carmen Smith, property management, leveraged funds, waste management, Source Protection, sustainability, GHG emissions
Community Investment							ET/LT (Erin)			

PERFORM										
Operational Performance Indicators	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Target	Owner(s) (Lead)	Trend	Comments	Drivers
Information Technology Work Plan							Matt			Plan vs. Actual (Type 1 & 2), On Scope, Schedule, Budget, Cyber Security

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EWEB ORGANIZATIONAL PERFORMANCE DASHBOARD STRATEGIC GOALS CY2017

TRANSFORM										
Strategic Initiatives	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Destination	Owner(s) (Lead)	Trend	Comments	Drivers
Proactive Outreach We will actively engage our customers and community partners on pricing approaches and alternative water source opportunities.							Erin			
Simplify and Streamline We will increase our operational effectiveness by streamlining our processes, specifically those needed to implement a new Customer Information System (CIS), improve our customer interactions, and reduce administrative overhead associated with work and asset management.							ET (FL)			
Cultural Dynamics We will create a culture that inspires us to respectfully work together for a common cause, motivates us to makes decisions and take action, and sets expectations and holds us accountable for results.							ET (FL)			

EWEB ORGANIZATIONAL PERFORMANCE DASHBOARD STRATEGIC GOALS CY2017

TRANSFORM										
Strategic Initiatives	JOP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	EOY Destination	Owner(s) (Lead)	Trend	Comments	Drivers
Organizational Resiliency										
We will target specific areas to improve										
our human, financial, and operational										
resiliency, including management and							ET			
supervisory succession, cash							(MD)			
management, electric system design,										
and waste reduction.										

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